## COMMONWEALTH OF PENNSYLVANIA

## GAMING CONTROL BOARD

\* \* \* \* \* \* \* \*

IN RE: MOUNTAINVIEW THOROUGHBRED RACING ASSOCIATION,

LLC - PETITION TO MODIFY GAMING FLOOR AT HOLLYWOOD

CASINO AT PENN NATIONAL RACE COURSE

OHA DOCKET NUMBER 12824-2024

\* \* \* \* \* \* \*

HEARING

\* \* \* \* \* \* \* \*

BEFORE: MEMBERS OF THE BOARD:

DENISE J. SMYLER, CHAIRMAN

Frank Dermody

Shawn Dillon

David S. Hickernell

Sara Manzano-Diaz

Nedia Ralston

Frances J. Regan

HEARING: Wednesday, August 21, 2024

10:05 a.m.

Reporter: Derek Richmond

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LOCATION: Pennsylvania Gaming Control Board

Office of Hearings and Appeals

Strawberry Complex

Second Floor

Harrisburg, PA 17101

WITNESSES: Tony Frabbiele, Alex Hvizda

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## 1 PROCEEDINGS 2 3 CHAIR: And speaking of Hollywood 4 Casino at Penn National Race Course, we will now hear 5 from the license holder Mountainview Thoroughbred 6 Association, LLC and the Office of Enforcement 7 Counsel regarding Hollywood's Petition to Modify their Gaming Floor. 9 I would ask if there are any non-10 attorneys, who will be presenting evidence today in 11 this proceeding, please stand to be sworn in by the 12 Court Reporter at this time. 13 14 (WHEREUPON, WITNESSES SWORN EN MASSE.) 15 16 I would also ask everyone who CHAIR: 17 is going to speak if you state and spell your name 18 for the Court Reporter prior to speaking. 19 Hollywood, you may begin. 20 ATTORNEY KING: Chairwoman Smyler, 21 Members of the Gaming Control Board, good morning. 22 Adrian King, A-D-R-I-A-N, King, K-I-N-G, from the 23 Ballard Spahr Law Firm here on behalf of the license

holder, Mountainview Thoroughbred Racing Association.

And as you know, we hold a couple of different

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1 licenses. We're here with respect to the Category 1 2 License held by Hollywood Casino at Penn National

3 Race Course.

As you just stated. We're here for our Petition to Modify the Gaming Floor, and specifically, we're going to be talking about reduction in the number of slot machines at the facility and also reorganization of the floor.

Sorry about this.

Let me just quickly let you know who's here. Tony Frabbiele, who's our Vice President and General Manager for the facility. Seated next to him, to his right is Alex Hvizda, who's the Regional Director of Compliance and then Michele Collins, who is to Alex's right, Michele's the Vice President and Assistant Manager.

We're going to break this into two parts. Tony is going to talk about the modification to the floor plan reduction, and then Alex is going to talk about just the latest with respect to skill games and, in particular, in the vicinity of the property, which as you know from prior hearings, we do believe has material effect on the casino industry on the retail side with respect to our slot machines. So we did want to give you an update and I think

you'll see we've done some very specific research
with respect to immediately around this property.

So with that, I'm going to turn it 4 over Tony.

MR. FRABBIELE: Thank you, Adrian.

Madam Chair, Members of the Board, thank you for

hearing our Petition this morning. Tony Frabbiele,

T-O-N-Y, F-R-A-B-B-I-E-L-E, Vice President and

General Manager.

I wanted to start off and just show a graph that shares with you the history of our property in our market as it relates to slot gaming revenues across the Commonwealth and particularly, I think, the point of 2020 where were impacted by the COVID closures, as well as incoming capacity at the end of 2020 into 2021, the brick and mortar side, you saw a significant change in revenues that were going through brick and mortar properties. And when you look at 2024, this year, PNRC, our property, Penn National Race Course, we're down to ten percent over prior year.

The market by brick and mortar casinos on the slot side is down two percent, and we attribute that to the increased capacity in the marketplace with additional brick and mortar casinos,

along with the growth of iCasino and unregulated skill games. As Adrian stated, we'll have more on skill games as we go forward, and we don't know exactly what those revenues are, but we can only take our best guess at what that is.

So what we've been focused on is how do we best position our properties to compete in the marketplace and drive the most amount of revenue for our shareholders and for the Commonwealth. And at my previous property, The Meadows, we did a similar exercise as what we're doing here at Penn National Race Course, which is a modification and what I call a modernization of the gaming floor. And we started this journey almost two years ago as we were working through the property and improving sight lines across the facility and the game experience itself as it relates to your time on device at a slot machine or a table game.

And on our floor plan, you'll note that we've improved our entryways by moving smoking to the rear of the building. So if you're a non-smoking customer, you can enter any of our entryways through the facility and not have to walk through a smoking section. And so you can easily get to those sections, and that's a much smaller footprint than

1 what the regulatory requirement is or that allows us 2 to get to.

We've also been focused on making sure that customers know about our gaming offerings and what we do. We're very active on social media in our company, we are the top property on social media with 100,000 followers. You can see there one of our highlights of pushing out jackpots, our concert series has helped with those things and we continue to do everything we can to promote our business and drive customers to the property as it is one of our flagship properties inside the portfolio.

We've also done a lot of reinvestment in the property since 2018 as the Gaming Act changed and allowed for sports wagering, we opened up our Sportsbook, which is also a restaurant, and we put over \$12 million back into the property, including carpeting and innovative technology, like cashless wagering at our tables and slot machines. We were the first in market and first in our company to bring that forward and we continue to look for ways where we can bring new amenities to our customers to drive and enhance the gaming experience of the property.

That is why we're in front of you today, is to continue down that path in reimagining

our gaming floor. And our proposed plan is to do that through improving the sight lines and continuing to make the experience more comfortable at the gaming devices themselves. What we find is successful is when customers are comfortable at a game and the game is getting the right amount of occupancy in play, it's a better experience for our customers and it relates to better revenues and return for the Commonwealth, as well as our company. And that's what our proposal is looking to do.

We're looking to reduce 169 games off our floor to bring our countdown to 1,532, which will - all those games that we've identified are average age of about 15 years. So they're not our newer cabinets, they're older games. The average occupancy on those games is around eight percent. So that's the lowest game on our floor. So the play is really, really low on those games and they're essentially reaching end of life as well.

We continue to have tables. We're keeping our count at 60. And on August 31st, I'm excited to inform you that we had our grand reopening of our poker room, which was absent for just over four years. So I believe that brings us back to what we want to be, which is a gaming asset that has all

1 amenities available to customers in Greater 2 Harrisburg area.

3 ATTORNEY KING: You meant July 31st.

MR. FRABBIELE: July 31st, excuse me.

5 Yes, thank you for correcting me, Adrian.

When you look at smoking specifically, we have currently 528 of those games located in the smoking section, which is approximately 25 percent of our gaming floor. After the reduction, that count will be at 510 games. So the line share of our games still remain in the non-smoking areas of our property. And our table games and poker are also non-smoking.

with you the trends, what you can see on the average Fridays and Saturdays, the average Saturday, we're just under 20 percent meaning about eight out of every ten games is pretty much available for a customer in play. When we hit our peaks, we get up to about 38 percent, which still means that about six out of every ten are available for customers to play. So we have more than enough capacity, even at the 1532 level, to meet the demands of where our business is at today.

When we go to our really high volume

days on the next slide, and we talk about the week 1 2 between Christmas and New Year's Eve, we're reaching 3 51 and 57 percent occupancy, but we're never getting 4 above an actual 60 percent occupancy on our gaming 5 floor at the current count. So we believe by making this reduction, it will still continue to be more 6 7 than enough to make sure that we have the demand to meet our customer's needs across the gaming floor. And then the final slide I have here is just showing 10 you another view of our occupancy data that shares 11 with you the highest ten hours of play. And it shows 12 you that we never really hit above 60 percent on 13 occupancy in our gaming floor, and that also 14 correlates over to the point as well. And with that, 15 I will turn it over to Alex.

MATTORNEY KING: Alex, if I can just make one point, Madam Chair? The staff has been provided with much more detailed information on occupancy and usage, and we ask that those Slides, those information, be confidential. It's competitively-sensitive information. But what we presented here is more of a high-level overview, but I do want to let you know that the staff does have more detailed Slides.

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ATTORNEY CROHE: And that information

was provided to OEC and we had no objection to the request for confidentiality.

CHAIR: Thank you, Mr. Crohe.

MR. HVIZDA: Good morning, Madam

MR. HVIZDA: A-L-E-X, last name

ATTORNEY KING: Okay.

Now at this point, Alex is going to do a short presentation on skill games and how they're impacting and affecting us around the city process.

Chair, Members of the Board, Alex Hvizda, A-L-E-X, -.

ATTORNEY KING: Do you also want to address. We did not - we didn't talk about the -?

12 MR. FRABBIELE: That's okay. Yes.

Hvizda, H-V-I-Z-D-A. So up on the screen right now is a Letter of Support from the Horseman's Benevolent and Protective Association. They are our partners with horse racing. We work very closely and successfully with them and they do not have any objection to this, but they did want to call out that

21 unregulated and untaxed so-called skill games that

they join us in expressing their concern about

22 are proliferated all around the Commonwealth,

23 because, of course, the health of the purses is based

24 on the slot revenues.

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So turning to the next page, as

- 1 different properties have come for the Board over the
- 2 | last couple of years and done these reduction
- 3 presentations, we've all universally indicated that
- 4 the skill games are having an impact on our
- 5 operations. And instead of just getting that
- 6 anecdotal evidence, we wanted to get some actual hard
- 7 data.
- 8 So what we did was, we put boots on
- 9 the ground and in late June and early July did a
- 10 survey. We took a ten-mile radius around PNRC, which
- 11 | we're considering our immediate backyard. Now, our
- 12 territory from which we draw customers is much larger
- 13 than that, but we said we just want to look at that
- 14 immediate backyard.
- So if you look at the map there, you
- 16 can see the first five miles around PNRC, and if
- 17 | you've ever been to PNRC, it's mostly farmlands and
- 18 some homes. So this ten-mile radius took us to about
- 19 I-83 on the west side and to the outskirts of
- 20 Jonestown, Anvil, Cleona on the east side and Palmyra
- 21 and Hershey on the south side. So it does not
- 22 include the City of Harrisburg. It does not include
- 23 the City of Lebanon, but within that ten-mile radius,
- 24 went to over 200 different locations and we found
- 25 over 325 skill games at over 77 locations just within

our own backyard, that ten-mile radius.

I've highlighted - so the blue location markers on the map are all the locations that we found them. And then I highlighted and called out the ones that had more than ten - excuse me, ten or more skill games in each of them. So there's one that's an exit down from us on 81 called Keystone Club, that is literally right in the middle of the miniature golf course and there's a sign on the door in that middle picture there showing people where to go with the miniature golf course.

There was another one, DB Smoke and Vape in Jonestown, that had ten skill games in it. It was about a hundred yards from an elected official's district office. And then First Choice Convenience Store, which also had ten skill games, which was two exits down from us right off of 81. And again, it's a convenience store open to all ages. We also found two locations right in Grantville that had, between the two of them, seven skill games.

So turning to the next slide, while we did our research within the ten-mile radius, we looked outside of the ten-mile radius at places we were aware of that had these larger locations. So on the west shore, we found a place called Skill Games

1 Kingdom that had 32 skill games in there. Offers
2 complimentary food and beverage, and advertises that
3 they're open 24/7 on the weekends.

There was a new one that I've been alerted to by a friend that opened in the Mechanicsburg area across from a popular brewery and that center picture there shows that outside the brewery, there's a lawn with seating areas and lawn games that families can hang out at.

And if you see the picture in the middle there on the left, there was a kid playing right in front of - a toddler, playing right in front of this location. And when I walked in there, they offered me the top - in the middle there on the right, they offered me a coupon for \$10 credits on \$20 a play, which is, again, something we do in the casino business by doing these offers. And then the last one is Copies on the Square, which is up in Elizabethville in the far northern end of Dauphin County, which had ten of them crammed into the back of the general store, convenience store out there.

So it's not just the number of location of the games, but it's also the observed responsible gaming issues. On the next slide. So we found 73 of these skill games in grocery or general

stores that were selling items geared towards minors, and we found 75 of them in gas or convenience stores that also have items that are geared towards minors.

So some of the pictures I pulled out there, that top left one, the one location I walked in, the shopkeeper was there playing the machine while on duty. The one on the top right there is a location near my house next to a daycare center. And the person who was attending the shop was a boy who maybe, 12, maybe 14, but certainly not 21 or 20, I walked around the store several times thinking, there's got to be an adult in here somewhere and there wasn't. And there was at least seven games at that location.

The bottom-left picture, you can see there is some skill games next to kids backpacks for sales at a location in Palmyra. And then the other two just show the signage that these are being advertised with and the ticket redemption units that these are installed.

That last one there on the left is interesting because that is a sign on a pole at the Turkey Hill around the corner from my house, and when we did this research back at the end of June and beginning of July, the Turkey Hills' in our area

didn't have that in there. I then was alerted that 1 2 this one near us had it and they went and checked it 3 out. And since we did this in early July, four of the five Turkey Hill's in our area; so Route 322 in 4 5 Hershey; the one that's right next to Hershey Park; the one on North Mountain Road, and the one on 22 6 7 East in West Hanover Township, all got skill games. And when I Googled Turkey Hill, they're owned by the American subsidiary of a UK conglomerate called EG 10 Group, which is clearly not mom and pop operation, as 11 we've been told these places go.

So these are just some of the Responsible Gaming issues we found, but it goes to show that -. We're asking for 169 reduction. You can see right in our backyard, there's at least 325 and there's now 77 other locations that someone can go and play a physical machine that, to many people appears, to me, having gone and looked at all these places, appears to be no different than our machines.

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And so you can see, we believe, and we submit to the Board, that this is directly affecting our business and why we're here with this reduction today. With that, I think we will take any questions.

ATTORNEY KING: Yes, for your

1 questions.

CHAIR: Actually, we're going to hear from OEC before the Board asks questions.

ATTORNEY KING: Of course.

ATTORNEY CROHE: Yes, we do have a few follow-up questions. I know you referenced the reduction in slots, improving your sight lines, but do you have any specific plans for the space that would be created should the relief be granted?

MR. FRABBIELE: Really, it's more around the comfort of the game and spreading the games out. I think if you walk our floor today, it's very condensed and it was condensed for a reason, because we needed to get as many units as possible on the floor during peak volume periods of that property's lice cycle.

And so today, what we're focused on is more comfort. So I think it's just going to create an area and a space similar to what we did at The Meadows, Hollywood Casino at the Meadows, where it's a better flow for the customer to where they can make their journey through the property, find their machine as fast as possible, get into action, and get to the places they want to go to as quickly as possible.

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                   ATTORNEY CROHE: Thank you.
                                                And will
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   this reduction impact any of the remaining slot
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   machines, table games, or wagering kiosks that are on
4
   the gaming floor?
5
                   MR. FRABBIELE:
                                    It will not.
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                   ATTORNEY CROHE: And will it result in
7
   any reduction to the square footage of the gaming
8
   floor itself?
9
                   MR. FRABBIELE: It will not.
                   ATTORNEY CROHE: Will this reduction,
10
11
   if granted, in any way, affect the current employees
12
   at the facility?
13
                   MR. FRABBIELE: No impact on our
14
   employment.
15
                   ATTORNEY CROHE:
                                     Okay.
16
                   And what is your anticipated timeframe
17
   for completion should this relief be granted?
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                   MR. FRABBIELE: The projects like this
19
   that have this left type of move are typically a 16
20
   to 90 day project, so I would say somewhere within
21
   that range.
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                   ATTORNEY CROHE:
                                    Thank you.
                                                 Νo
23
   further questions at this point.
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                   CHAIR: Any questions or comments from
25
   the Board?
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                   MS. MANZANO-DIAZ:
                                      Yes.
2
                           Commissioner Manzano-Diaz?
                   CHAIR:
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                   MS. MANZANO-DIAZ: Yes.
                                            Thank you.
4
   When your employees went to the various places, did
5
   they actually see any children playing on those
   machines?
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                                     So I went to
                   MR. HVIZDA:
                                N \circ .
8
   approximately 175 of them, and I did not see any
   children playing machines. It was just a child
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   overseeing the store, and there were children in the
   stores, but I did not see any actually planning.
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12
                   MS. MANZANO-DIAZ: Okay.
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                   Thank you.
14
                   CHAIR: Anything else, Commissioner
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   Manzano-Diaz?
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                   MS. MANZANO-DIAZ: No.
                                            Thank you,
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   Madam Chair.
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                   CHAIR: I actually applaud you for all
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   of the boots on the groundwork that you did in
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   establishing a number of skill games in the vicinity.
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                   MR. HVIZDA: It was far more than any
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   of us expected. The fact that these corporations are
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   now getting into it, it's continuing to spread.
24
                   CHAIR:
                           Thank you. Enforcement
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   Counsel, do you have a presentation?
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                   ATTORNEY CROHE: The OEC does not have
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   a formal presentation. However, we do respectfully
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   request that should the Board grant the Petition,
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   that the approval be made subject to the conditions
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   as set forth in OEC's Answer as filed on July 19,
   2024.
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7
                   CHAIR:
                           Any questions or comments for
   Enforcement Counsel?
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9
                   Is there anything you would like to
10
   add, Hollywood?
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                   ATTORNEY KING: Nothing else other
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   than just procedurally, we like to move our
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   Presentation into the record and respectfully request
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   that the Petition be granted.
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                   CHAIR: Any objection?
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                   ATTORNEY CROHE: No objection.
                   CHAIR: I do have one other comment.
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   1,532 is dangerously close to the statutory limit of
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   minimum of 1,500. So I understand that as you're
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20
   doing this transition, that may be sometimes where
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   you might have machines that are less than 1,500 on
   the floor. How do you close to minimize that amount
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23
   of time where it's less than 1,500.
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                   MR. FRABBIELE: Yes. So we
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   specifically left our count of 1532 to address that
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so that we could stay above the cap - or the floor of 1,500. So we anticipate that if there's any time, it would be extremely minimal and it would be an unforeseen circumstance, like a massive power outage or something along those lines that, you know, happen from time to time, but they're very - they're

So, you know, our anticipation of this project and working through it is that we do not go

extremely rare.

things back online.

below the 1,500 game count.

ATTORNEY KING: And if I can just add from a regulatory perspective, we've had very detailed discussions about that issue. We understand the requirements of the Act with respect to 1,500 machines. And I can assure you that if we see any problems, if we may temporarily seek permission to go under 1,500, say, for a maintenance issue or something of that nature, we will be very, very careful in terms of communicating with all of the areas of the Gaming Control Board staff to ensure that everyone knows exactly what we're doing, what

You know, and again, you're looking at either something very anticipated from an emergency

the expectations are in terms of timing, getting

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standpoint or something from a maintenance
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   standpoint. But if any of that ever happens, I can
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   assure you that the lines of communication will be
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   open; they will be continuous, and everything will be
   well documented and carefully managed. Nobody would
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6
   be surprised by anything.
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                           Thank you. OEC, do you have
                   CHAIR:
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   anything to add?
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                   ATTORNEY CROHE: Nothing to add
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   further. Thank you.
11
                   CHAIR: Okay.
12
                   Thank you. That concludes this
13
   proceeding. This matter will be put before the Board
14
   for a vote later this morning during the Office of
15
   Chief Counsel's portion of the Agenda. Thank you
16
   very much.
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               HEARING CONCLUDED AT 10:29 A.M.
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## CERTIFICATE

I hereby certify that the foregoing proceedings, before the Pennsylvania Gaming Control Board, was reported by me on August 21, 2024 and that I, Derek Richmond, read this transcript, and that I attest that this transcript is a true and accurate record of the proceeding.

Date the 11th day of September, 2024

Derek Richmond,

Court Reporter